



AT&S

RESULTS FY 2023/24

CONFERENCE CALL

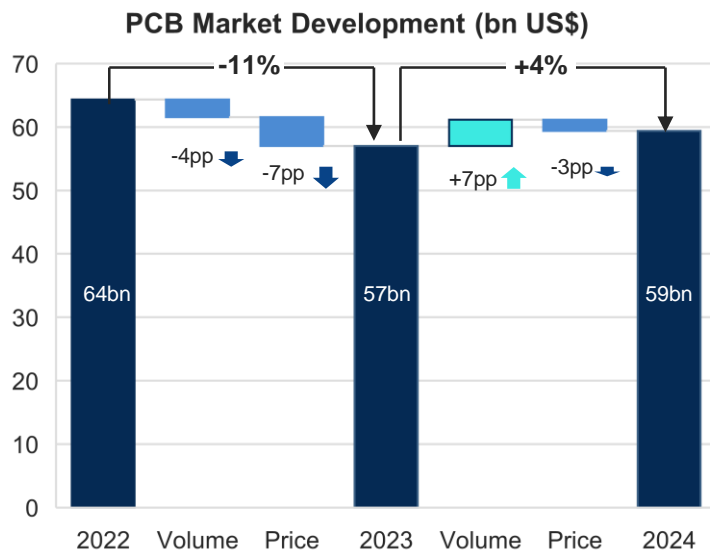
MAY 14, 2024



KEY DEVELOPMENTS

- 2023/24 was characterised by a very challenging market environment
 - After solid H1, the market environment deteriorated in H2
 - High inventories of server chips impact IC substrate demand
 - Markets for mobile devices and industrial applications have weakened in H2
- Getting prepared for market recovery and return to growth in FY 2024/25
 - Market recovery still anticipated for the second half of FY 2024/25
 - AT&S volumes expected to increase, but price pressure will remain in place
 - Ramp of plants in Kulim and Leoben on track
- Intensification of cost optimization program including headcount reductions
- Intention to sell the plant in Ansan, Korea
- Proposal to AGM: No dividend for 2023/24
- Medium-term guidance 2026/27 adjusted

PCB MARKET – STABILIZATION AND GROWTH



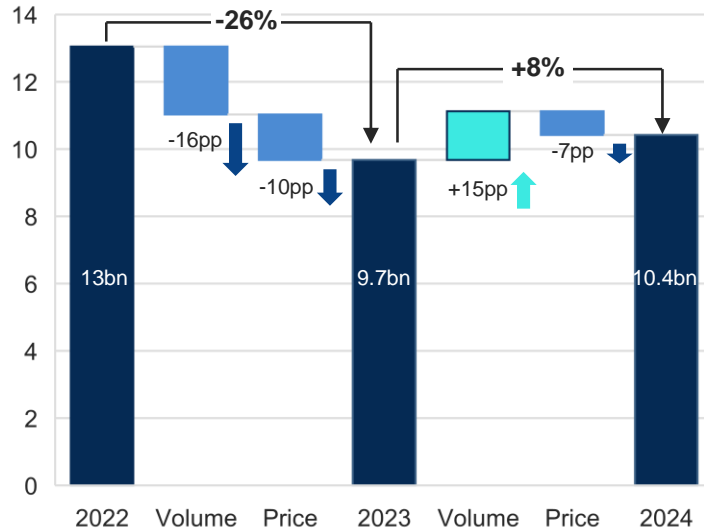
Source: Based on Prismark, February 2024

Challenges:

- Geopolitical situation
 - Declined demand in the end markets
 - Uncertainty among end customers and businesses
 - High interest rates
- **Downturn:** After a record year 2022 the overall PCB market 2023 fell by 11% (-4pp from volume, -7pp from prices)
 - **Stabilization:** From 2024, the PCB market is expected to grow again, by 7% in volume, due to persistent price pressure, value is expect to grow by only 4%
 - **Growth:** Steady demand from end-markets driven by electrification and digitalization are expected to lead to long term growth of 5%

SUBSTRATE MARKET – SLOWLY RECOVERING

Advanced Substrate Market Development (bn US\$)

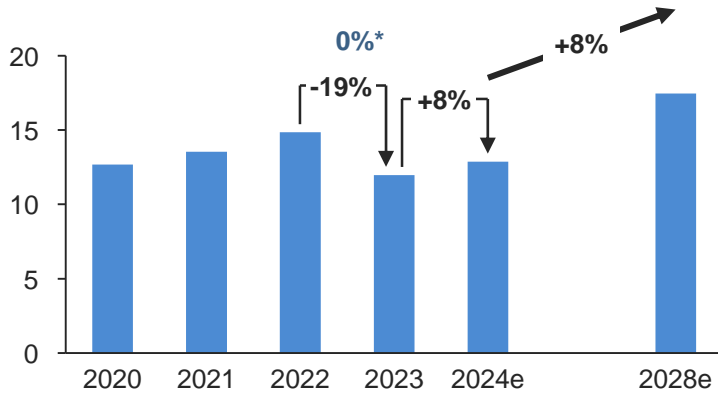


- **Volume decline** due to end-market weakness and change in system architecture.
 - 26% decline from 2022 to 2024
 - 16pp volume driven 10pp price driven.
- **Volume recovery** in 2024, but due to **price pressure** only 8% value growth.
- AT&S – on track to become **#3** by 2026/27
- AT&S **outperformed the market**, as volume actually increased
- We have even been able to **expand our customer portfolio** to include well-known US technology company, also well known customers operating in the AI sector.

Source: Based on Prismark, February 2024

SUBSTRATE END-MARKETS

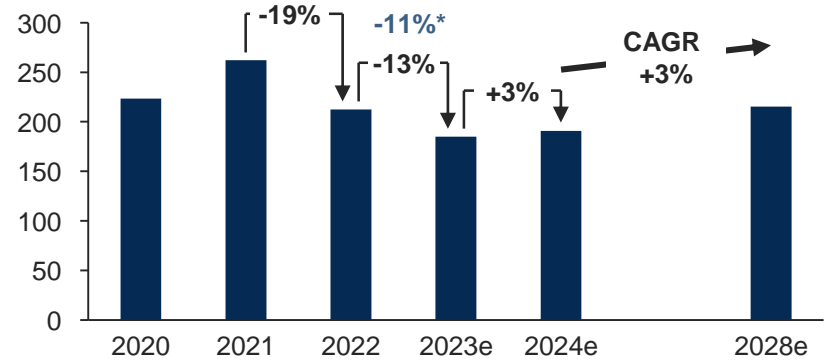
Server shipment [mn units]



- Market recovery expected in 2024. Due to shifted spending patterns lower magnitude
- AI emerged as a key driver, but currently high ASPs limiting unit growth
- Cloud spending remains strong

Source: IDC, March 2024

Notebook shipment [mn units]



- Market stopped to decline. Channel inventory normalized
- Slow growth on new normal
- Ordinary seasonal pattern reestablished

Source: IDC, February 2024

OUR RECENT WINS

New AI Customers
for high-end substrates



Kulim
AT&S location Malaysia

HTB3
R&D Center Leoben

Optical Modules
for high-speed data transfer in datacenters

**New Power
Electronics Solutions**
for Datacenter, AI, electric vehicles drive trains

AI – GROWTH DRIVER FOR AT&S

AI Training &
AI Inference
Infrastructure

On-Device-AI



AI TRAINING & AI INFERENCE INFRASTRUCTURE

ON-DEVICE-AI



AT&S delivers solutions for

- Substrates for AI accelerators, CPUs, GPUs
- Packaging technologies for AI power supplies
- Module PCBs for optical transceivers

AT&S delivers solutions for

- Smartphones
- Notebooks
- Wearables

INTENTION TO SELL THE PLANT IN ANSAN, KOREA



- Focusses on **Thin Flex PCB** in medical products with FDA / MDR / IPC Class II & III requirements
- **Outperforming market growth** by offering strong expertise and co-development in miniaturization
- Products made in Ansan are **essentially different from AT&S's development roadmap**
- Provides a fully invested, state-of-the-art **production setup**
- From a Group perspective **2023/24**
 - Revenues: € 76 MM
 - EBITDA: € 38 MM
 - Property, plant and equipment: € 37 MM
- **Bidding process** initiated and offers expected soon

COST SAVING AND EFFICIENCY PROGRAMS

OPEX program

€ 440 MM saving for FY23/24 and FY24/25 combined

■ Achieved saving

■ € 440 MM evenly distributed per eight quarters



€ 250 MM savings achieved in FY23/24

Cost saving program intensified to offset price pressure, focusing on sustainable efficiency gain in operation, procurement, SG&A

2024/25 up to **1,000 FTE** in existing locations will be reduced

Kulim and Leoben ICS plant are monitored closely to ensure the ramp up will not be impacted

CAPEX program

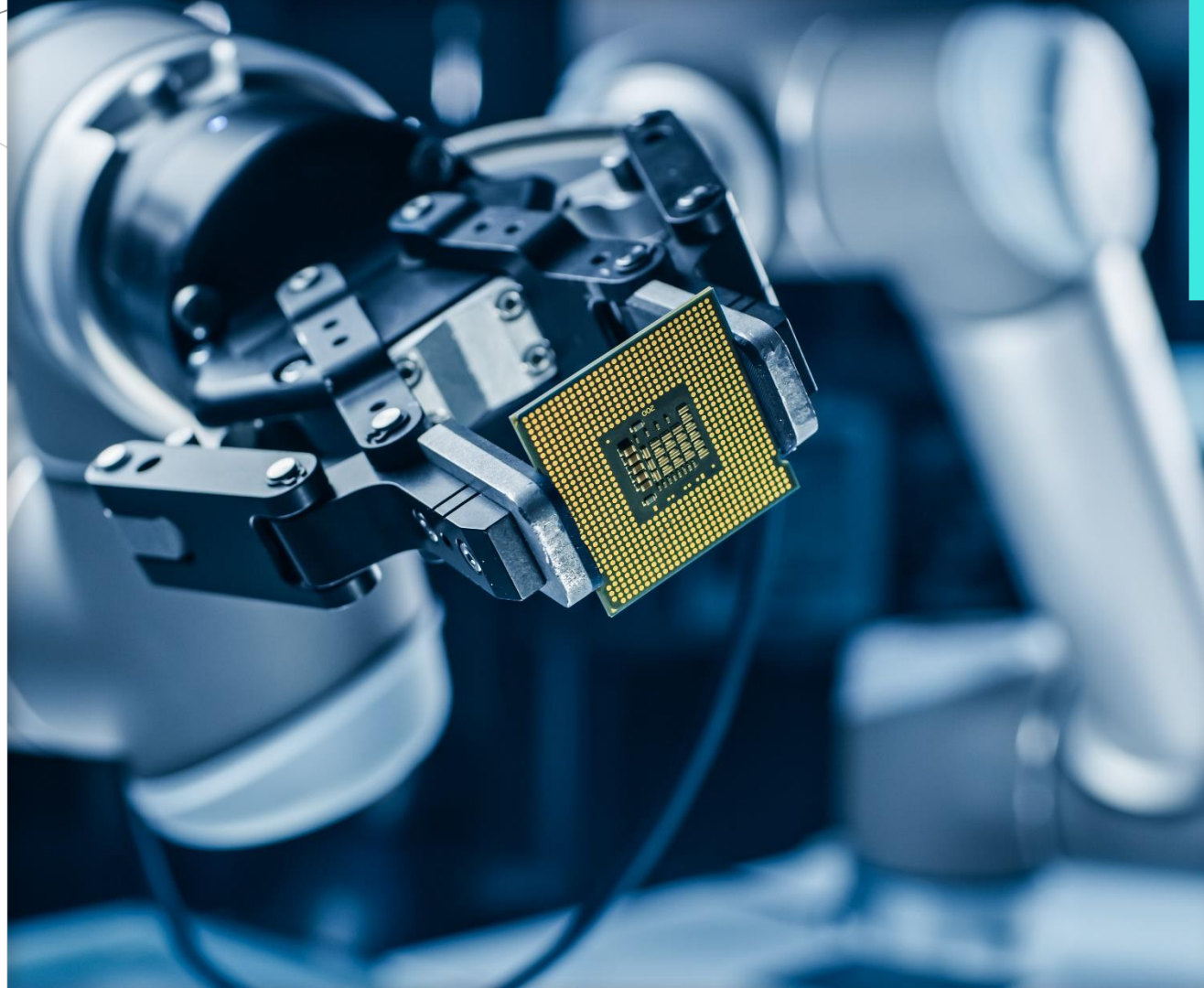
€ 450 MM reduction, FY23/24 and FY24/25 combined

- Saving on track
- Mainly push-off of CAPEX investment, adjusted to market development

RESULTS

FY 2023/24

Petra Preining, CFO



FY 2023/24: RESULTS SUMMARY

Revenue

€ 1,550 MM

- Revenue¹ decreased by 13%
-11% *without currency effects*
- Electronics Solutions: -19%²
- Microelectronics: -2%²

EBITDA

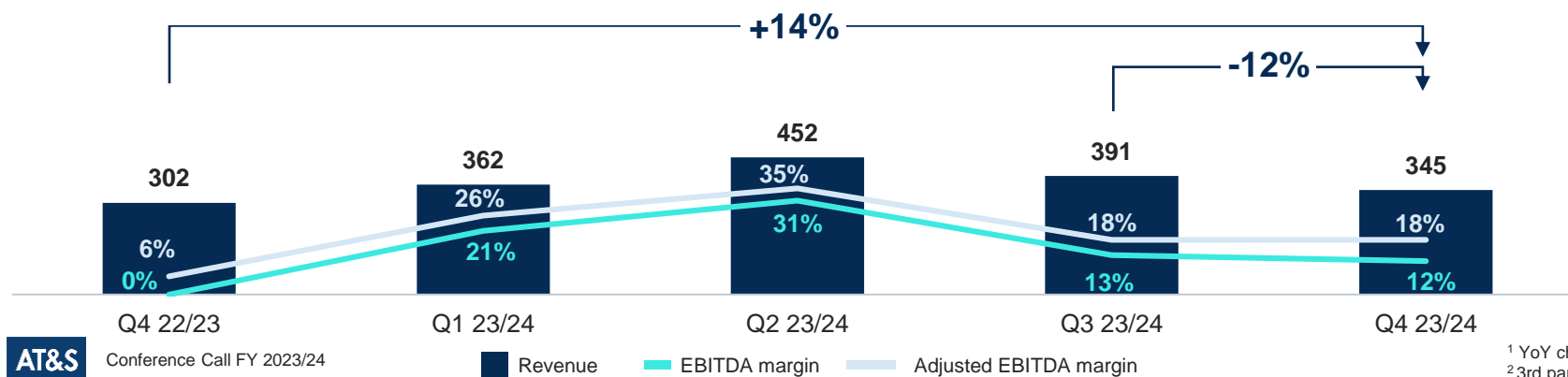
€ 307 MM

- EBITDA¹ decreased by 26%
-28% *without currency effects*
- EBITDA margin: -3.4pp → 19.8%
- Adjusted EBITDA margin:
-1.4 pp → 24.8%

Net profit

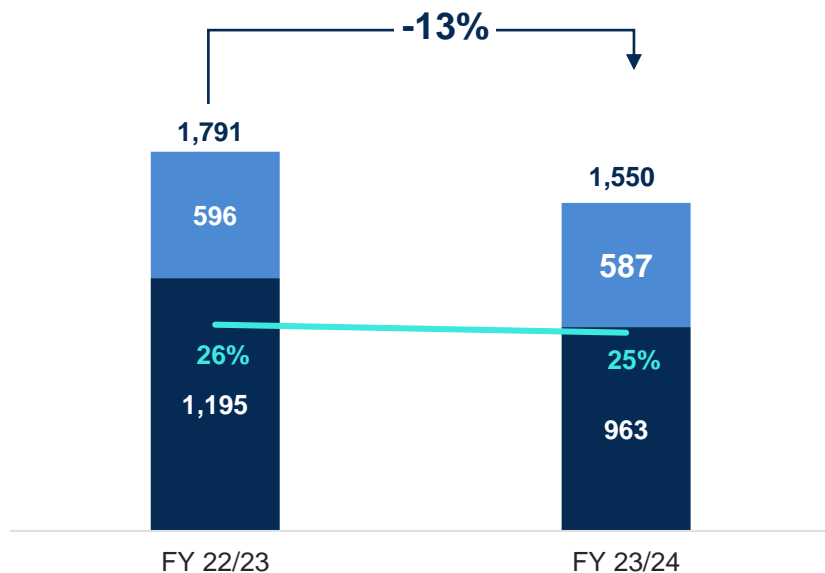
€ -37 MM

- Net profit decreased by 127%
-158% *without currency effects*
- Driven by lower revenue and EBITDA



FY 2023/24: GROUP & BUSINESS UNITS

in € MM



■ Revenue BU Electronics Solutions¹ ■ Revenue BU Microelectronics¹

■ Group Adjusted EBITDA margin

Revenue

Group: Price pressure and negative FX were main burden

BU ES: Unfavorable mix/volume, price pressure and negative FX weighed on revenue

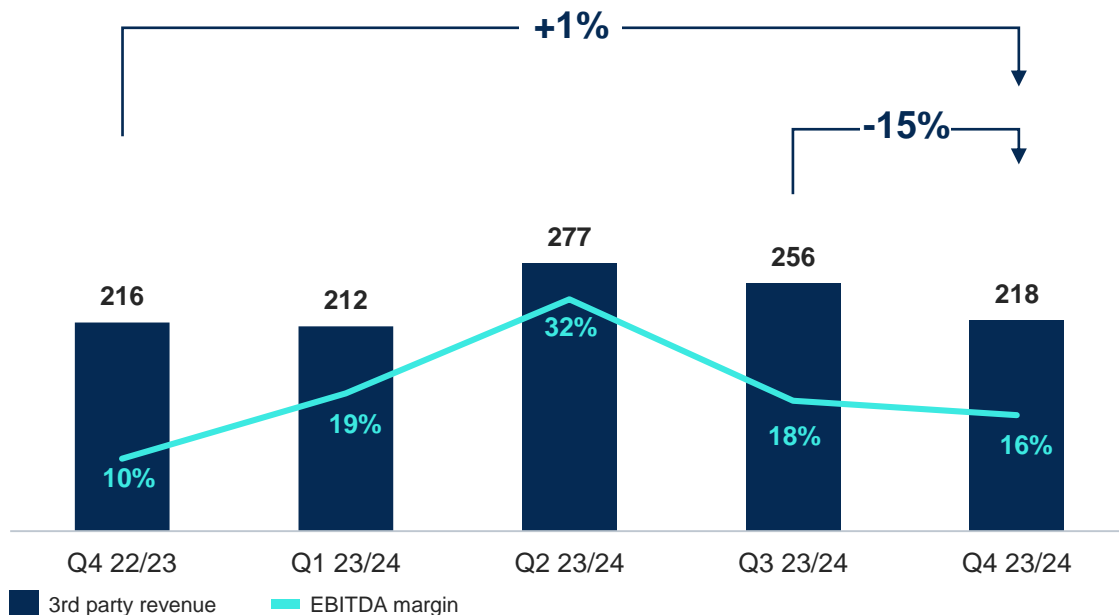
BU ME: Positive product mix/volume compensated by price pressure

Group margin

Savings effects and mix/volume overcompensated by price pressure

Q4 2023/24 BUSINESS UNIT: ELECTRONICS SOLUTIONS

in € MM



Revenue

YoY higher by 1%, positive product mix/volume effect compensated by price pressure

QoQ -15%, due to seasonality of mobile devices and price pressure

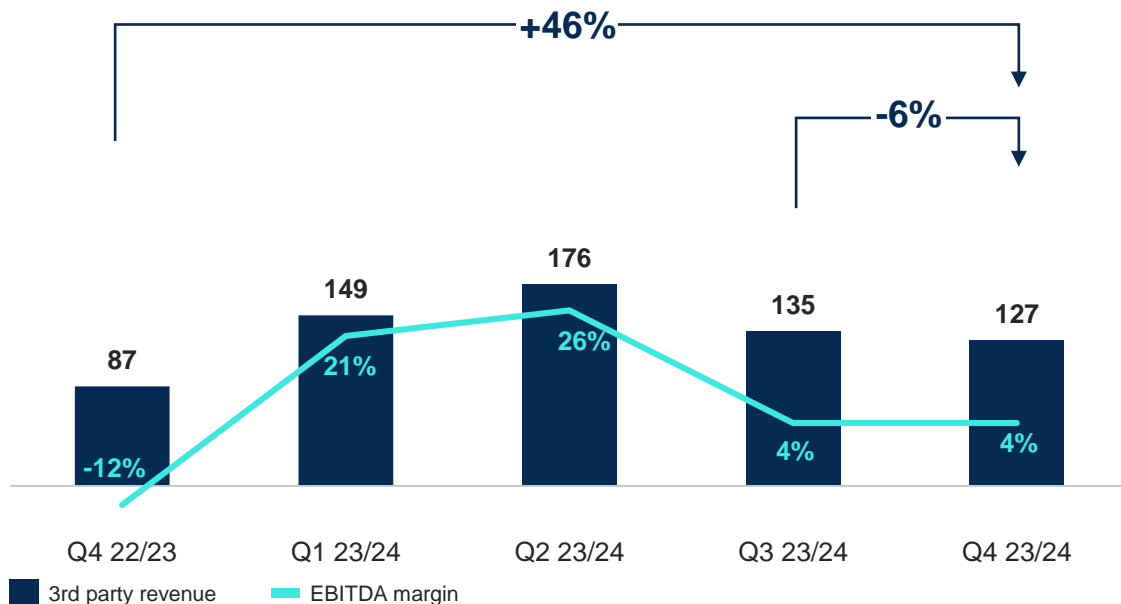
Margin

YoY increase due to positive mix/volume effect

QoQ burdened by lower revenue due to seasonality of mobile phones

Q4 2023/24 BUSINESS UNIT: MICROELECTRONICS

in € MM



Revenue

YoY +46%, volume growth overcompensating price pressure
QoQ -6%, driven by price pressure

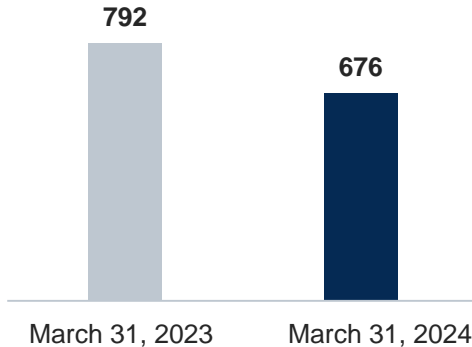
Margin

YoY volume increase leads to margin improvement
QoQ positive mix/volume effects, but price pressure in place

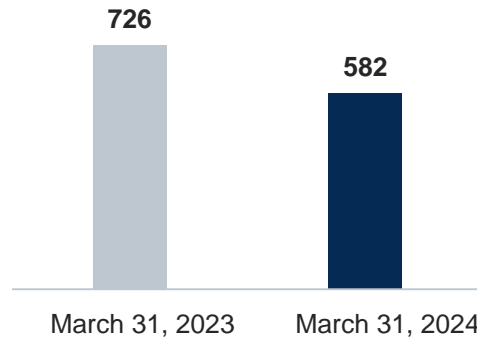
FY 2023/24 FINANCIAL POSITION

Cash & cash equivalents

in € MM



Unused credit lines



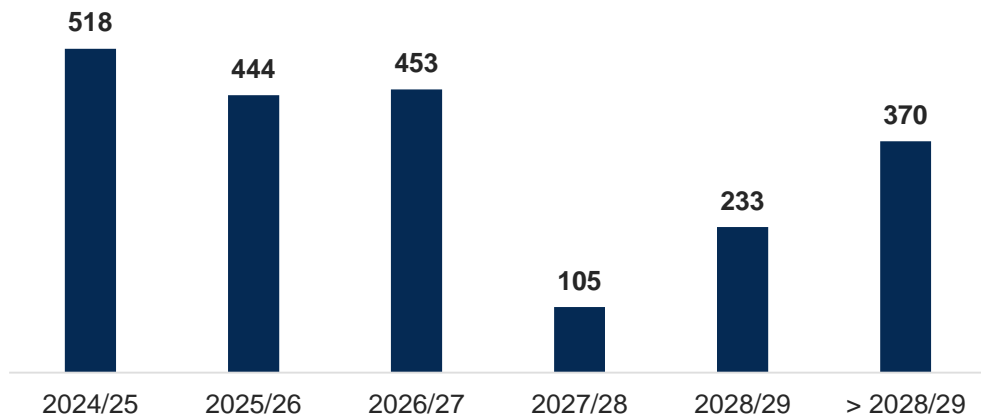
Balancing capital allocation

- Deploying capital with clear approach to invest in strategic growth markets
- Solid financial structure with **€ 1,258 MM cash, cash equivalents and unused credit lines**
- FX effects on funds impact financial results positively by € 14 MM

DEBT FINANCING OVERVIEW

Maturity of outstanding debt instruments¹

in € MM



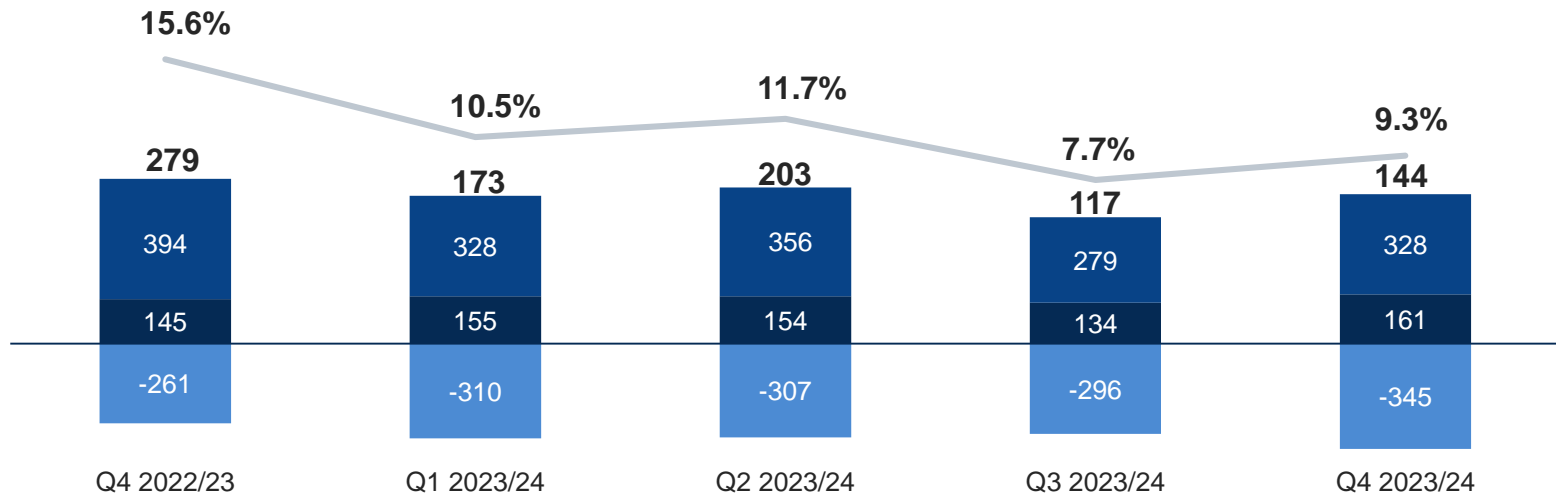
- 36% of debt instruments have a fixed interest rate
- Current financing costs of 4.85% (as of Q4 2023/24)

¹ Amounts by maturity as of March 31, 2024. Promissory note loans, term loans with banks, bank borrowings and others; including accrued interest and placement costs and finance leases

HIGH MANAGEMENT FOCUS ON WORKING CAPITAL

Working capital and relation to revenue

in € MM



■ WC receivables¹
■ Inventories
 ■ WC payables²
— Net working capital to LTM revenue

¹ Trade and other receivables and contract assets

² Trade and other payables and other current provisions, without liabilities from investments

BALANCE SHEET

€ MM	Mar. 31, 23	Mar. 31, 24	Change in %
Total assets	4,162	4,675	+12%
Equity	1,158	967	-16%
Equity ratio	27.8%	20.7%	-7.1pp
Net debt	851	1,403	+65%

➤ As anticipated below 30% target

➤ Net debt/EBITDA ratio of 4.6

CASH FLOW

€ MM	FY 22/23	FY 23/24	YoY Change in %
CF from operating activities	476	653	+37%
CF from investing activities	-1,045	-826	+21%
CF from financing activities	211	52	-76%
Operating free CF ¹	-520	-202	+61%
Net CAPEX	996	855	-14%



Driven by strong WC management

¹ Cash flow from operating activities minus Net CAPEX

CURRENT YEAR GUIDANCE¹

FY 2024/25

Revenue Approx. € 1.7 to 1.8 billion

Profitability

- Adjusted EBITDA margin of 25–27%
- Start-up effects of the Kulim and Leoben projects in the amount of approx. € 80 MM

Investments Net CAPEX of up to € 500 million

¹ Refers to current company structure including plant in Ansan, Korea

MID-TERM GUIDANCE¹

FY 2026/27e – adjusted due to changes in market forecasts

Growth Revenue approx. € 3.1 bn (CAGR +26%)

Profitability

- EBITDA margin of 27–32%
- ROCE of >12% with ramp-up of production

Others

- Net debt/EBITDA: <3 (can be temporarily exceeded)
- Equity ratio: ~20%

¹ Refers to current company structure including plant in Ansan, Korea



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